

2026 Complete Streets Council Action Plan

Chair: Natalie Chyba, PE

Vice Chair: Adam Smith, PE, PTOE

Overview

Complete Streets Council

- Guiding Principle:
Transportation professionals collaborating to plan, design, and operate streets for all users of all abilities in a safe and equitable manner.
- Goals:
 1. Deliver technical products that fill gaps in current design guidance for complete streets.
 2. Deliver engaging, informative webinars that address timely concerns for our members.
 3. Stay apprised of national agencies' and organizations' shifting priorities in 2026.
- Website Link: <https://www.ite.org/councils/complete-streets-council/>
- Committees
 - Ped/Bike Standing Committee
 - Transit Standing Committee

The ITE Complete Streets Council (CSC) advances the planning, design, and operation of safer streets for everyone—people walking, biking, rolling, driving, motorcycling, taking transit, and moving goods. The Council promotes best practices that improve safety while increasing multimodal access, comfort, and mobility for all users.

The Council works to position ITE as the go-to resource on multimodal transportation for its members and as an active partner with other organizations and agencies in this field. As a cross-cutting technical council, the CSC coordinates and showcases ongoing initiatives and evaluates internal and external technical, policy, and institutional opportunities for ITE to become a leader in complete streets.

Committee Overview

- Pedestrian and Bicycle Standing Committee
 - Description: The Pedestrian and Bicycle Standing Committee (PBSC) represents and promotes the safety/mobility needs of pedestrians, bicyclists and other forms of non-motorized travel in the planning, design, construction, operation and maintenance of transportation infrastructure. The PBSC seeks to apply the Safe System Approach through the planning and development of comprehensive transportation infrastructure that is inclusive of all modes of travel; serve as a crosscutting safety, planning, and design resource between other organizations and agencies on pedestrian and bicycle matters; and educate ITE membership, agencies, organizations and policy-makers on the safety/mobility needs of the pedestrian and bicycle communities. The PBSC will advocate for the ITE Transportation Safety Roadmap and the Safe System Approach to support the vision zero goals of communities around the world.
- Transit Committee
 - Description: The Transit Committee brings together members interested in public transportation systems and related facilities. Its scope includes local transit (bus, streetcar, light rail), rapid transit (bus, rail), high-occupancy vehicle (HOV) facilities, people movers, waterborne transit (ferries), and related multimodal interfaces. Ongoing efforts focus on at-grade rail transit on urban streets, transit-oriented development and associated parking requirements, and the integration of transit considerations into site transportation impact assessments and studies. The Committee's role in promoting safety is reflected in its commitment to applying the ITE Transportation Safety Roadmap and the Safe System Approach to ensure that transit planning, design, and operations actively reduce fatal and serious-injury risk and strengthen multimodal safety outcomes for all users.

Leadership

Executive Leadership

Position	Name	Term Start Date	Term End Date	Email
Chair	Natalie Chyba	2024	2026	n.chyba@fehrandpeers.com
Vice Chair	Adam Smith	2024	2026	adam.smith@phila.gov
Secretary	Marvin Ta	2025	2027	mta@pennoni.com
Webinar Program Coordinator	Allan Klugman	2021	n/a	allan.klugman@minneapolis.mn.gov
Social Media Lead	<i>Vacant</i>	n/a	n/a	
IBOD Liaison	Kimberly Leung	n/a	n/a	kimberly.leung@sfmta.com
IBOD Liaison	Carrie Falkenrath	n/a	n/a	carrie@tsquaredtt.com
ITE Staff Liaison	Lisa Fontana Tierney	n/a	n/a	lfontana@ite.org

Committee Leadership

Ped/Bike Committee

Position	Name	Term Start Date	Term End Date	Email
Chair	Patrick Wright	2024	2026	pwright@pennoni.com
Vice Chair	Jessie Holzer Carpenter	2024	2026	jholzer@beverlyhills.org
Secretary	Thomas Isola	2025	2027	thomas@streetplans.org

Transit Committee

Position	Name	Term Start Date	Term End Date	Email
Chair	Winnie Zhuang	2026	2028	Winnie.Zhuang@arup.com
Vice Chair	Alexander Zamudio	2025	2027	Alexander.Zamudio@tylin.com
Secretary	Frank Consoli	2023	2025	FrankConsoli@bellsouth.net

Activities

Continuation Activities – Council Level

Project Tracking Number	Title	Project Type	Description	Status	Publication Date: Updated	Project Champion
	Complete Streets Education in College Programs	Webinar & Journal Article	Review of existing curriculum for engineering students focused in Complete Streets and analysis of gaps. Partner with the Education Council.	Draft Journal Article will be ready in Feb	May 2026 Journal Article Spring Webinar	Seth Reichert
	Making the Case for Complete Streets in a Shifting Policy Environment	Journal Article	Stay apprised of shifting priorities for FHWA/USDOT and develop a compelling case for complete streets that fits within that framework.	Draft Journal Article in review	May 2026	AJ Fisher
	Balancing ped comfort, bike comfort, and transit speed/reliability at bus stops	Recommended Practice	Easy to use flow chart that helps planners and engineers make appropriate design decisions based on user comfort and experience	Call for committees established in Jan	Fall 2026	Natalie Chyba

Continuation Activities – Ped/Bike Committee

Project Tracking Number	Title	Project Type	Description	Status	Publication Date: Updated	Project Champion
	ITE School Data Sheets	Web Resource	Series of data sheets on different safety and transportation considerations around school areas. Assisting PBIC and ITE with development. Collaborate with Safety and Planning Councils. Include international examples.	Ongoing	Winter 2026	ITE/PBIC/Pat Wright
	Active Transportation for Multi-Family Residential Facilities	Quick Bite	Guidance for the provision of active transportation facilities and amenities for multi-family residential developments	Ongoing	Spring 2026	Jessie Holzer Carpenter
	Pedestrian Safety—Perspectives from the Southern Hemisphere	Webinar	A webinar focused on pedestrian safety initiatives from Australia and New Zealand	Scheduled	Spring 2026	Matt Bennet
	Engineering Safer Streets Around Schools	Conference Session	A session for the ITE Spring Conference to discuss the synergy between Vision Zero and Safe Routes to School, plus GA Quick Build efforts around schools	Scheduled	Spring 2026	Peter Truch/ Pat Wright

Continuation Activities – Transit Committee

Project Tracking Number	Title	Project Type	Description	Status	Publication Date: Updated	Project Champion
	Transit Planning for Major Events	Quick-Bite	Overview of fundamental logistics, timelines, engagement, and operational needs to provide transit for major, road-disrupting events	Ongoing	April 2026	Alex Zamudio
	Coachella Rail Station Integrated Land Use and Transit Network Plan	ITE Journal Article	The City of Coachella will be the eastern terminus for a new passenger rail line linking Los Angeles with Riverside and the Coachella Valley region that includes resorts, recreation, major events, and a rich cultural heritage. The new station and offers many opportunities for local communities: an alternative to congested highways such as Interstate 10, access for non-drivers, economic development, and a rail station as a new community focal point.	Ongoing	March 2026	Steve Gaskill
	Transforming Waterfronts to Complete Streets	Quick-Bite	Case studies from Toronto, San Francisco, and coastal cities in British Columbia regarding multimodal transformations.	Ongoing	TBD – Q3 2026	Katya Zappitelli

New Activities – Council Level

Title	Project Type	Description	Publication Date: Proposed	Project Champion
PHBs vs "half signals" vs mid-block Pedestrian Signals (MPS)	Quick Bite	Exploration of various approaches and considerations for PHBs vs "half signals" vs MPS. Plan to coordinate with TENC.	Summer 2026	Lauren Folk & Peter Koonce
Road Diet Checklist	Quick Bite	Practitioner worksheet with key data collection needs and coordination require to move forward with a lane reduction. The purpose of this document is to simplify, streamline, and remove barriers to lane reductions. A "win win" type quick bite to show how technology and flex design can improve multi-modal safety while still keeping person-mobility and emergency response goals in mind	Summer 2026	Emad Elshafei
E-bike integration into policy, planning, and design	ITE Journal Article	Journal article recapping major legislative moves across the U.S. in 2026 and associated planning and design consequences and considerations	Fall 2026	Angelica Rocha/ Katya Zappitelli
How to integrate AASHTO and NACTO Bike Guides into basis of design and the role of engineering judgement	ITE Journal Article	Journal article discussing how AASHTO Bike Guide and NACTO Bike Guides should be folded into design process and how they work in tandem with MUTCD and other standards	Fall 2026	Jeremy Chrzan/Cary Bearn/Rakib Islam

New Activities – Ped/Bike Committee

Title	Project Type	Description	Publication Date: Proposed	Project Champion
Residential Street Sidewalk Guidelines	Recommended Practice	Guidelines for the design and construction of sidewalks along residential streets.	Summer 2027	Randy McCourt
School Speed Zones	Web Resource	Research/state-of-the-practice on the MUTCD and different applications of school speed zones in USA. Ultimately looking to build on suggestions for future MUTCD updates.	Fall 2026	Pat Wright

New Activities – Transit Committee

Title	Project Type	Description	Publication Date: Proposed	Project Champion
BRT Expansion in Metro Vancouver: Lessons Learned	ITE Journal Article	TransLink is advancing a Bus Rapid Transit (BRT) program across Metro Vancouver, supported by extensive community engagement as new corridors move through planning.	2026	Vivienne Li
Transit Wayfinding as Operations: Evidence and Systems for Major Events	ITE Journal Article	A study of how treating transit wayfinding as operational infrastructure can improve both major-event mobility and everyday transit performance.	2026	Lisa Ballard
Exploring Bus Queue Jump Lanes and Priority Treatments	Quick Bite	A review of best practices for bus queue jump/slip lanes and other transit-priority strategies.	2027	Alex Zamudio

Webinars Ideas

Number of Webinars Planned: 6

#	Title/Topic	Short Description	Requested Date	Webinar Lead Contact	Council Level or Committee Name
1	Comparative person-delay metrics as a transit analysis tool	Use of simplified, person-delay analyses instead of vehicle-centric delay metrics to gauge viability of transit project impacts	Q2 2026	Dan Ross	Transit
2	Complete Streets in Education	A panel of current and former transportation engineering educators who incorporate complete streets into foundational and advanced transportation engineering coursework. They will outline strategies for introducing students to complete streets concepts and approaches for balancing curriculum needs through the lens of their own developed courses.	Q3 2026	Seth Reichert	Complete Streets
3	Pedestrian Safety, a Southern Hemisphere Perspective	A review of pedestrian safety initiatives in Australia and New Zealand	Q3 2026	Matt Bennet	Ped/Bike
4	Bikes, Buses, and Peds	Discuss RP + B-51 study	Q4 2026	Natalie Chyba & Jeremy Chrzan	Complete Streets
5	Passive Ped Detection	Dublin, OH; Bellevue, Washington	Q2 2026	Amy Rosepiler	Complete Streets / Ped Bike
6	Bike Barrier Selection & Lessons Learned	Seattle, DC, Chicago	Q3 2026	Chris Grgich	Complete Streets / Ped Bike

Meetings

Council Meetings for 2026 - Leadership

Leadership/Executive Meetings			
Specific Meeting Date	Meeting Platform (Virtual/In-Person)	Owner (Who will own the calendar invite?)	Meeting Purpose
Recurring: 2nd Wednesday of every 3 months	Virtual	Marvin Ta	Recurring meeting to discuss updates for technical products and standing committees.

Notes:

1. Councils are encouraged to have regular meeting of the leadership.
2. Leadership Meetings WILL NOT be posted to the ITE/Council/Committee calendar of events unless the leader
3. Recurring meetings can be listed as “Recurring: 2nd Tuesday of the Month” for example.

Council Meetings for 2026 - Membership

Membership Meetings			
Specific Meeting Date	Meeting Platform (Virtual/In-Person/Hybrid)	Owner (Who will own the calendar invite?)	Meeting Purpose or Other Notes (Business Meeting/Showcase, etc.)
Recurring: 3rd Monday of every 3 months	Virtual	Marvin Ta	Business meeting/showcase
TRB AM – January 11	In-Person	Adam Smith	Technical Tour: Exploring Transit-Oriented Development and Complete Streets on the Red Line
NACTO Conference	In-Person	Natalie Chyba	Workshop draft Recommended Practice on Bus, Bike, and Ped interface
ITE AM	In-Person	Marvin Ta	Business meeting/showcase

Ped/Bike Committee Meetings for 2026

Specific Meeting Date	Meeting Platform (Virtual/In Person)	Meeting Attendees (Executive/Entire Membership)	Meeting Purpose or Other Notes (Business Meeting/Showcase, etc.)
March 9	Virtual	All	Business meeting
May 11	Virtual	All	Business meeting
July 13	Virtual	All	Business meeting
Sept 14	Virtual	All	Business meeting
Nov 9	Virtual	All	Business meeting
*Leadership meetings occur 2 weeks prior to each membership business meeting.			
The July meeting may be moved to in person at the Annual Meeting			

Transit Committee Meetings for 2026

Specific Meeting Date	Meeting Platform (Virtual/In Person)	Meeting Attendees (Executive/Entire Membership)	Meeting Purpose or Other Notes (Business Meeting/Showcase, etc.)
January 22	Virtual	All	Membership Meeting
February 26	Virtual	All	Membership Meeting
March 26	Virtual	All	Membership Meeting
April 23	Virtual	All	Membership Meeting
May 28	Virtual	All	Membership Meeting
June 25	Virtual	All	Membership Meeting
July 23	Virtual	All	Membership Meeting
August 27	Virtual	All	Membership Meeting
September 24	Virtual	All	Membership Meeting
October 22	Virtual	All	Membership Meeting
November 19	Virtual	All	Membership Meeting
December 17	Virtual	All	Membership Meeting

Council Action Plan Content

OVERVIEW

- Guiding Principle
- Description
- Goals
- Website
- Committees

LEADERSHIP

- Council Executive
- Committee

ACTIVITIES

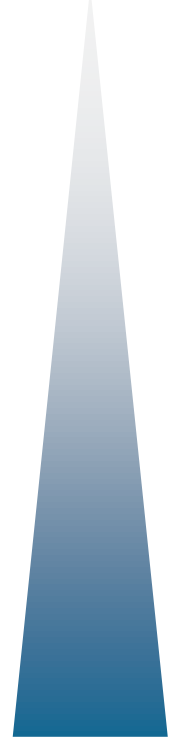
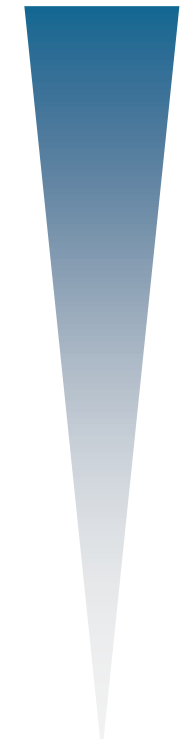
- Continuation Projects
- New Projects
- Webinars
- Meetings

Activities: Project Types

1. **Conference Session:** An activity (peer exchange, workshop, technical presentation, etc.) that would take place during a conference (in-person or virtual)
2. **ITE Journal Article:** Contribution to the ITE Journal including CLT Corner, feature article, or member focus.
3. **Quick Bite:** Informative one to four-page report on various topics.
4. **Web Resource:** Publication geared to a web environment.
5. **Technical Brief:** Delves deeper into a specific technical topic providing a more comprehensive understanding.
6. **Informational Report:** Focused report that includes guidance or best practices.
7. **Recommended Practice:** Specific recommendations on the planning, design, operation, or maintenance of transportation facilities and systems.
8. **ITE Publication (Manual or Handbook):** Signature document published by ITE that delves into a specific technical topic or issue within the field of transportation.

MORE

LESS



LESS

MORE

QUANTITY

EFFORT

Activities: Webinars

1. Council/Committee Webinar Coordinator should...
 - Identify webinar topics working with members, focused on Quarter 1.
 - If specific topics are still being developed, estimate how many total webinars you will want to deliver.
 - Fill out webinar table.
 - Work with Kellyanne Figueira to coordinate timing and slotting.
2. Webinars are held throughout the year.
 - Preliminary Information (developed for the action plan): Title/Topic, Description, Preferred Date, Webinar Lead Contact
 - Final Information (developed once scheduled):
 - Title/Topic
 - Detailed Description
 - Learning Objectives
 - Moderator
 - Presenters
3. Webinar topics identified in the Council Action Plan will be used by Kellyanne Figueira to schedule.

2026 ITE Journal Editorial Calendar

- **January:** Leadership Issue
Trends and Transformations
- **February:** Safety: Safe System in Action
- **March:** Education: Developing the
Transportation Workforce
Spring Meeting Preview
- **April:** Operations
- **May:** Multimodal by Design
- **June:** Global/International
- **July:** Annual Meeting Issue
Local Initiatives in Detroit
- **August:** Speed Management
- **September:** Planning
Annual Meeting Wrap-Up
- **October:** Innovation/Technology/AI
- **November:** Intersection Design and
Control
- **December:** Year in Review

Council and Committee Requests:

1. CLT Corner
2. Articles
3. Inside ITE (Technical Work, Publications)
4. Member Profile

Developing 2026 Council Action Plan

November and December

- Review Purpose
 - Councils: guiding principle, description and goal areas.
 - Committees: purpose and description
 - Are there changes that need to be made to the website to make it and the action plan consistent?
- Assess Leadership
 - Who are the current leaders and what is their tenure?
 - Does new leadership need to be identified for certain positions?
 - Are there any new leadership positions that need to be created?
- Brainstorm Projects
 1. Work with ITE staff liaison to summarize current project status.
 - Assess if current projects will continue
 2. Identify new project concepts.
- Brainstorm Webinars
 1. Identify webinar topics, especially those occurring in Q1 2025
 2. Coordinate with Kellyanne Broom

January and February

- In-Person CLT Meeting on **January 10**:
 - Present Projects and Webinar ideas
 - Brainstorm opportunities for collaboration
 - Identify projects
 - Identify webinars
- Council Action Plan due **February 16**
 - Finalize Action Plan with your Council between January 10 and February 16
 - Submit your CAP to kelzinga@ite.org and mhardy@ite.org by February 16
- **March 1: Approval of Council Action Plans**
 - Action Plans are for March 1, 2026 through February 28, 2027