

2025 Complete Streets Council Action Plan

Chair: Natalie Chyba, PE

Vice Chair: Adam Smith, PE, PTOE

Overview

Complete Streets Council

- Guiding Principle:
The Council works to position ITE as the go-to resource on people-centric, multi-modal transportation for its members and as an active partner with other organizations and agencies in the field.
- Goals:
 1. Deliver technical products that fill gaps in current design guidance for complete streets.
 2. Deliver engaging, informative webinars that address timely concerns for our members.
 3. Stay apprised of national agencies' and organizations' shifting priorities in 2025.
- Website:
<https://www.ite.org/councils/complete-streets-council/>
- Committees
 - Ped/Bike Standing Committee
 - Transit Standing Committee

The ITE Complete Streets Council (CSC) represents and promotes the needs of pedestrians, bicyclists, transit users, freight, autos, and other forms of travel in the planning, design, construction, operation, and maintenance of complete, multi-modal transportation systems. As a cross-cutting technical council, the CSC coordinates and showcases ongoing initiatives and evaluates internal and external technical, policy, and institutional opportunities for ITE to become a leader in complete streets.

Committee Overview

- Ped/Bike Committee
 - Description: The Pedestrian and Bicycle Standing Committee (PBSC) represents and promotes the needs of pedestrians, bicyclists and other forms of non-motorized travel in the planning, design, construction, operation and maintenance of transportation infrastructure. The PBSC seeks to promote the development of comprehensive transportation infrastructure that is inclusive of all modes of travel; serve as a crosscutting resource between other organizations and agencies on pedestrian and bicycle matters; and educate ITE membership, agencies, organizations and policy-makers on the needs of the pedestrian and bicycle communities.
- Transit Committee
 - Description: The Transit Committee is for ITE members with an interest in public transportation systems and associated facilities, including local transit (bus, streetcar/light rail); rapid transit (bus, rail); high-occupancy vehicle (HOV) facilities; people movers; waterborne transit (ferries); and related multi-modal interfaces.

Leadership

Executive Leadership

Position	Name	Tenure	Email
Chair	Natalie Chyba	2024-present	n.Chyba@fehrandpeers.com
Vice Chair	Adam Smith	2024-present	Adam.Smith@phila.gov
Secretary	Marvin Ta	2025	mta@pennoni.com
Webinar Program Coordinator	Allan Klugman	2021-present	Allan.Klugman@minneapolismn.gov
Social Media Lead	<i>Vacant</i>	n/a	
Ped/Bike Committee Chair	Patrick Wright	2024-present	PWright@Pennoni.com
Transit Committee Chair	Dan Ross	2025-present	Dan.Ross@hdrinc.com
IBOD Liaison	Kimberly Leung	n/a	kimberly.leung@sfmta.com
IBOD Liaison	Carrie Falkenrath	n/a	carrie@tsquaredtt.com
ITE Staff Liaison	Lisa Fontana Tierney	n/a	lfontana@ite.org

Committee Leadership

Ped/Bike Committee

Position	Name	Tenure	Email
Chair	Patrick Wright	2024-2026	pwright@pennoni.com
Vice Chair	Jessie Holzer Carpenter	2024-2026	jholzer@beverlyhills.org
Secretary	Peter Truch	2024-2026	peter.truch@me.com
Webinar Program Coordinator	Matt Bennet	2024-2026	Matthew.Bennett@aurecongroup.com

Transit Committee

Position	Name	Tenure	Email
Chair	Dan Ross	2025-present	dan.ross@hdrinc.com
Vice Chair	Alexander Zamudio	2025-present	Alexander.zamudio@tylin.com
Secretary	Frank Consoli		Frankconsoli@bellsouth.net
Webinar Program Coordinator	TBD		

Activities

Continuation Activities

	Title	Description	Project Type	Est. Pub. Date	Project Champion	Committee
*	Complete Streets Metrics	Data needs and analysis methodology for complete streets metrics. Coordination with the Data Committee.	Technical Brief	June 2025	Sam (Darren) Harris	
	Accommodating E-Bikes: Variations in Design	Consolidation of policy, planning, and design best practices	Quick Bite	Feb 2025	Natalie Chyba	
*	Complete Streets Education in College Programs	Review of existing curriculum for engineering students focused in Complete Streets and analysis of gaps. Partner with the Education Council.	Webinar & Journal Article	Dec 2025	Seth Reichert	

*Complete Streets council Actions Seeking Volunteers

New Activities

	Title	Description	Project Type	Est. Pub. Date	Project Champion	Committee
*	Making the Case for Complete Streets in a Shifting Policy Environment	Stay apprised of shifting priorities for FHWA/USDOT and develop a compelling case for complete streets that fits within that framework.	ITE Journal Article	Dec 2025	Adam Smith	Complete Streets Council
	Separated Bikeway Intersection Decision-Making Flowchart	Fill in gaps on specific guidance for thresholds and considerations for intersection treatments	Recommended Practice	Sept 2025		Complete Streets Council
*	Balancing ped comfort, bike comfort, and transit speed/reliability at bus stops	Easy to use flow chart that helps planners and engineers make appropriate design decisions based on user comfort and experience	Recommended Practice	Dec 2025	Natalie Chyba	Complete Streets Council
	Green Pavement Markings	Survey and summarizing practices for green pavement markings	State of the Practice	Dec 2025	Patrick Wright	Ped/Bike Committee
	Provision of active transportation facilities at multi-family residential developments	Develop examples and guidance	Not determined	Dec 2025	Jessie Holzer Carpenter	Ped/Bike Committee
	Accessibility Considerations at Bus Boarding Islands	Bus Boarding Islands Across-the-Board	ITE Journal Article	Sept 2025	Cristina Lucca & Frank Consoli	Transit Committee

*Complete Streets Council Actions Seeking Volunteers

New Activities Contd.

Title	Description	Project Type	Est. Pub. Date	Project Champion	Committee
Transit Planning for Olympics and Major Events	Overview of fundamental logistics, timelines, engagement, and operational needs to provide transit for major, road-disrupting events	Quick Bite	Q2/Q3	Alex Zamudio	Transit Standing
Independent Multiple Train Units on Commuter Rail	Overview of independently-powered train units on traditional, commuter rail lines; examples from Southern California	Quick Bite	Q4	Steve Gaskill	Transit Standing
Comparative person-delay metrics as a transit analysis tool	Use of simplified, person-delay analyses instead of vehicle-centric delay metrics to gauge viability of transit project impacts	Quick Bite	Q3	Dan Ross	Transit Standing

Webinars Ideas

Number of Webinars Planned: 6

#	Title/Topic	Short Description	Requested Date	Webinar Lead Contact	Council or Committee Name
1	Economic Benefits of Complete Streets	Compilation of research on sales tax, business revenue, and property value changes associated with complete streets investments	May 22 2025	Allan Klugman	Complete Streets Council
2	Complete Streets Education in College Programs	Partnership with the Education Council. Roundtable of professors from programs across the country talking about the role of academia in complete streets + existing supporting curriculum	Oct 2025	Allan Klugman	Complete Streets Council
3	Pedestrian Safety, a Southern Hemisphere Perspective	A review of pedestrian safety initiatives in Australia and New Zealand	March 2025	Matt Bennet	PBSC
4	Bicycle detection technology at traffic signals	A review of practices and applications for improved bicycle detection	Fall 2025	Patrick Wright	PBSC
5	Student Collaboration in Transportation Engineering	Transit Initiatives from the Pacific Northwest (rollover from 2024)	April 22 2025	Dan Ross	Transit
6	TSP Webinar	Mongomery Alabama Transit Signal Priority	Late 2025		Transit

Meetings

Council Meetings for 2025

Meeting Date (Month)	Meeting Platform (Virtual/In Person)	Meeting Attendees (Executive/Entire Membership)	Committee Attendance	Meeting Purpose (Business Meeting/Showcase, etc.)
January	In person	Entire Membership	All	Action Planning
May 19	Virtual	Entire Membership	All	Progress Update
June	Virtual	Chairs + Action Item Leads	All	Progress Update
August	In person	Entire Membership	All	Showcase
September	Virtual	Chairs + Action Item Leads	All	Progress Update
November 17	Virtual	Entire Membership	All	Year in Review
December	Virtual	Chairs + Action Item Leads	All	Progress Update
Monthly (Third Thursday)	Virtual	Transit Subcommittee	All	Progress Update
Every Other Month (Second Monday)	Virtual	Ped/Bike Committee	All	Progress Update